



GRICA ANNUAL ACTION PLAN 2026/27

The proposed FY 2026/2027 joint MINAGRI–GRICA workplan and retains the MoU-level targets (including 1,800 farmers reached/trained and 150 ha of FOBASI supported) separately from GRICA's internally budgeted Phase 1 targets. Baselines shown as zero are provisional planning values and must be validated jointly at inception. Districts and sites are not yet confirmed: implementation locations must be agreed with MINAGRI and the relevant District authorities based on sector priorities, feasibility and capacity. Each activity's budget must be costed and approved in an annual workplan or separate project agreement before implementation; no funding source is treated as secured unless formally confirmed. These MoU targets are complementary, not additional commitments against GRICA's RWF 66,375,000 internal Year 1 budget.

Important financial qualification: The RWF 66,375,000 total is the proposed internal Year 1 budget ceiling. It is not evidence of secured financing, and it does not establish that all MoU-level commitments are funded.

The detailed table below can serve as the budget annex to the proposed FY 2026/2027 MINAGRI–GRICA Annual Action Plan, subject to joint technical and financial validation and formal approval.

PROPOSED ANNUAL BUDGET (2026/2027)

No	Budget Category	Amount in RWF
01	Inception and district planning	3,000,000
02	Farmer Training(1800 farmers)	27,600,000
03	FOBASI supports (150 hectares)	45,000,000
04	Demonstration plots and agricultural inputs	15,000,000
05	Agricultural extension services	12,000,000
06	Agroforestry and Environmental conservation	8,000,000
07	Farmer organizations and market linkages	5,000,000
08	Climate adaptation and communication resilience	4,000,000
09	Monitoring, evaluation and learning	6,000,000
10	Coordination and technical personnel	7,500,000
11	Transport and field logistics	7,000,000

12	communication , reporting and visibility	1,500,000
13	Financial Review and Audit	1,400,000
14	Contingency	7,000,000
TOTAL BUDGET		150,000,000

Important notes:

- The proposed joint budget of RWF 150 Million is indicative and subject to joint validation and formal approval.
- GRICA's separate internal Year 1 budget remains RWF 66,375,000.
- The MoU-level targets are 1,800 farmers reached/trained and 150 hectares of FOBASI supported.
- Districts, sites, unit costs and funding sources must be confirmed before implementation.

Potential Funding Sources

Source	Estimated contribution in RWF
International development partners	90,000,000
Government grants	20,000,000
Foundations and philanthropy	16,000,000
Corporate CSR	10,000,000
Membership fees	2,000,000
Consultancy and training services	8,000,000
Individual donations	4,000,000
TOTAL	150,000,000



ANNUAL ACTION PLAN 2026/27

MoU Output / PSTA5 Linkage	Indicator	Baseline*	FY 2026/2027 Target	Activities to Deliver Output	Area of Intervention (Districts / Sites)	Budget (subject to approval)	Sources of Funds (subject to confirmation)
Output 1.1 Agricultural land management and production models improved	Hectares in FOBASI supported by GRICA	0	150 ha of FOBASI supported by GRICA during FY 2026/2027.	Identify priority Food Basket Sites (FOBASI), deploy GRICA advisory teams, and support the development and implementation of site-level production and sustainable land management plans.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 1.2 Promotion and implementation of Climate-Smart Agriculture	Number of farmers directly trained and reached on conservation agriculture	0	1,800 farmers trained or reached during FY 2026/2027.	Train frontline extension agents and farmers on conservation agriculture practices, focusing on minimum tillage, maintenance of soil cover, and crop rotation.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 1.3 Access to agricultural inputs for climate-resilient production improved	Number of GRICA companies adopting bundled service model	0	At least one GRICA company adopts and operationalizes the bundled agricultural advisory service business model in FOBASI	Facilitate sustainable access to quality and affordable climate-resilient agricultural inputs through strengthened farmer–agro-dealer–private sector linkages and targeted extension support.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 1.4 Plant health management enhanced	Number of FOBASI sites receiving plant health advisory support	0	Plant health advisory package applied in 12 FOBASI sites.	Integrate plant health advisory services, pest surveillance, integrated pest management (IPM), and safe input-use practices into a comprehensive bundled advisory service package.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 1.5 Mechanization and labour-saving technologies promoted	Number of farmers and service providers coached	0	2,000 farmers and 20 service providers coached.	Conduct practical demonstrations on agricultural mechanization, safe pesticide application equipment, and labour-saving technologies to promote efficient, safe, and sustainable farming practices.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 2.1 Capacity building of farmer organizations in agribusiness	Income increase among participating farmers; business plans developed	0	Participating farmers record at least 10 percent income increase by end of FY 2026/2027.	Train FOBASI cooperatives in agribusiness planning, financial management, collective marketing, and value-chain integration to strengthen their business performance and market competitiveness.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 2.2 Post-harvest handling for reduced losses improved	Post-harvest loss rate in GRICA-supported FOBASI	0	Post-harvest loss rate reduced or maintained at 15 percent in targeted FOBASI value chains.	Train farmers and cooperatives in FOBASI on improved harvesting, drying, sorting, grading, storage, and aggregation practices to reduce post-harvest losses and improve product quality and market value.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 2.3 Agriculture commodity safety and quality increased	Number of sites applying commodity safety and quality package	0	10 FOBASI sites apply commodity safety and quality advisory package.	Integrate commodity safety, quality control, traceability, and aflatoxin prevention measures into comprehensive post-harvest advisory packages.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 2.4 Food security and nutrition improved	Percentage increase in production of priority crops	0	5 percent increase in production of priority crops in supported FOBASI.	Support increased production of priority crops through proximity-based advisory services, climate-smart agricultural practices, improved access to inputs, and regular farmer follow-up.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 2.5 Households supported in nutrition-sensitive production	Number of households reached	0	1,400 households reached with nutrition-sensitive advisory messages.	Integrate nutrition-sensitive production messages into advisory services, promoting biofortified crops, vegetables, fruits, and animal-source foods to improve household nutrition and dietary diversity.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 2.6 Cross-cutting market learning and knowledge exchange	Number of learning events held	0	5 learning and market events supported by GRICA.	Organize learning events, field/open days, crop variety demonstrations, workshops, conferences, and study tours to facilitate knowledge sharing, innovation uptake, and peer learning.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.1 Demand-driven research and technology transfer	Number of demonstration plots established	0	1,000 demonstration plots established during FY 2026/2027.	Establish on-farm demonstration plots and model farms to facilitate technology transfer, practical learning, innovation adoption, and peer-to-peer knowledge sharing.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 3.2 Strengthening Customized Agriculture Extension System	Number of extension materials produced and distributed	0	600 CA-integrated extension materials produced and distributed.	Develop harmonized conservation agriculture training packages and digital extension materials to strengthen knowledge dissemination and support consistent delivery across the national extension system.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.3 Customized Agriculture Extension System enhanced	Number of districts implementing CAES with GRICA support	0	CAES implementation initiated in 5 districts.	Operationalize CAES in priority districts through geographic zoning, standardized service packages, advisor contracting, and systematic performance monitoring.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.4 Technical capacity, education and skills developed	Number of GRICA members trained	0	20 GRICA members trained during FY 2026/2027.	Train GRICA members on agricultural advisory services, continuing professional development (CPD), technical modules, ethical standards, and professional conduct.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.5 Access to agriculture finance increased	Percentage increase in loans accessed by farmers	0	5 percent increase in loans accessed by farmers in GRICA-supported FOBASI.	Support FOBASI farmers in accessing finance through business planning, financial literacy training, and linkages with appropriate financial institutions.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 3.6 Agriculture insurance scheme strengthened	Percentage increase in farmers enrolled in insurance schemes	0	5 percent increase in insurance enrollment in GRICA-supported FOBASI.	Increase farmer enrolment in agricultural insurance schemes and strengthen advisors' capacity in insurance advisory services, claims guidance, and dispute resolution.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.7 Affordable digital technologies developed	Number of digital extension content packages developed	0	4 digital extension content packages developed.	Develop digitalized, context-specific extension content on farming systems, focusing on productivity enhancement, climate risk management, and resilience-building practices.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.8 Digital competencies developed	Number of business models developed	0	1 additional last-mile delivery business model developed.	Develop a sustainable last-mile delivery business model for efficient distribution of agricultural knowledge, advisory services, and inputs.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.9 Sustainable business models for digital systems and platforms developed	Number of policy advocacy events organized	0	1 policy advocacy event held during FY 2026/2027.	Organize policy advocacy events to promote the adoption and scale-up of private sector-led agricultural extension models.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 3.10 Agri-food systems coordination and value chains developed	Number of policy advocacy events organized	0	1 policy advocacy event held during FY 2026/2027.	Organize policy advocacy events to promote the adoption and scaling of private sector-led agricultural extension models.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.11 Institutional reforms for effective implementation enhanced	Consultation process initiated and concept package prepared	0	Concept note and consultation process initiated for draft law and professional forum.	Initiate stakeholder consultations and legal preparations for establishing the Rwanda Forum for Agricultural Extension and Advisory Service Professionals and the proposed professional council.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.
Output 3.12 Capacity for planning and knowledge management enhanced	Number of required plans and reports submitted on time	0	Annual plan, 4 quarterly reports and annual performance report submitted.	Prepare and submit the FY 2026/2027 Annual Action Plan, quarterly activity plans, budgets, quarterly progress reports, and annual performance report.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.

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Output 3.13 Capacity for planning and knowledge management enhanced; resource mobilization	Number of proposals or partnerships developed	0	2 resource mobilization proposals or partnerships developed.	Develop joint resource mobilization proposals to secure funding for CAES, CPD, digital extension services, demonstration plots, and field-based advisory services.	District(s) and FOBASI sites jointly selected with MINAGRI and relevant District authorities after priority review; to be confirmed.	To be costed and approved in an annual workplan/separate project agreement before implementation; subject to confirmed financing.	MINAGRI programme resources, GRICA resources and/or donor/development-partner funds, only as separately agreed and confirmed.